Investigating the Contribution of Social Media in Recruitment – A Case Study

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Abstract: Usage of the Internet is rising since past decade; nowadays the recruitment process has been dependent on various portals than personal meetings and references. The universal market has unlocked the massive volume of talented human resources through multiple grounds, where social media has immeasurable significance. Social media refers to the collection of online communications channels which are keen to community-based input, interrelations, content-sharing, and teamwork. Websites and presentations dedicated to forums, social networking, social bookmarking and social corruption, are among the different types of social media. This paper is an effort to offer an insight into the how to build a social media recruitment strategy. Social media sourcing involves using social networks to pinpoint, invite, appoint and hire prospective candidates. Recruiters use social media sourcing to build capability conduits for future protagonists and engage impassive aspirants who haven't applied for current openings. It also brings out the how to use social recruiting to build a strategy that meets your hiring needs.

Keywords: Human Resource, Internet, Recruitment, Social Media

1. INTRODUCTION

Social media is the new buzz area in marketing and creating in employment that has businesses, organizations and brands jumping to create news; make friends, connections, and followers; and build Communities In The Virtual Space. The Purpose of This Case Study Was To Understand The Impact Of Social Media On How Contribution Of Social Media In Recruitment. LinkedIn, Facebook and Twitter are the most popular social networks for recruiters. Google+, YouTube, Instagram, and Pinterest are runners, but are still strong niche recruiting options. Here's the breakdown by popularity, according to a 2016 Society for Human Resources (SHRM) study that surveyed recruiters:

- LinkedIn (96% of recruiters surveyed indicated they used LinkedIn)
- Facebook (56% of recruiters surveyed indicated they used Facebook)
- Twitter (33% of recruiters surveyed indicated they used Twitter)
- Google+ (12% of recruiters surveyed indicated they used Google+)
- YouTube (11% of recruiters surveyed indicated they used YouTube)
- Instagram (7% of recruiters surveyed indicated they used Instagram)
- Pinterest (3% of recruiters surveyed reported they used Pinterest)

It's clear that most recruiters use social networks to hire. According to data from Social Media Strategies Summit, 78% of recruiters have recruited through a social network. Here's where they're doing most of their hiring:

- LinkedIn: 92% have hired at least once through LinkedIn.
- Facebook: 24% have hired at least once through Facebook.
- Twitter: 14% have hired at least once through Twitter.

LinkedIn is recruiters’ preferred network to the source. However, data suggests more job-seekers are active on Facebook. The Social Media Strategies Summit data shows that:

Recruiters prefer LinkedIn; job seekers prefer Facebook: Recruiters are more active on LinkedIn (95%) than job seekers (38%), while the opposite is true for Facebook, with 66% of active recruiters and 84% of active job seekers.

Most popular social media networks among job-seekers
Facebook is the most popular social media network among job-seekers, followed by Instagram, LinkedIn, and Twitter, according to a U.S. survey by the Pew Research Center (2016). Here’s the percentage breakdown of all major networks:

- Facebook: 79% of people online are active Facebook users, despite age and gender.
- Instagram: 52% of people online are active Instagram users.
- LinkedIn: 29% of people online are active LinkedIn users.
- Twitter: 24% of people online are active Twitter users.

Aside from personal networking, people also use social media to find and research jobs. According to Pew research on social media users’ job-seeking habits:

More than one-third use social media to look for, or research jobs; one in five applied for a job they first found out about on social media; and 13% say information they posted on their social profiles helped them get a job.

2. OBJECTIVE OF THE CASE STUDY

1. To study how companies get started using social media for recruiting.
2. To study legal issues to consider when using social media for recruiting.
3. To analyze most effective networks for social media recruiting.
4. To identify what are the keys to a successful social media recruiting strategy?
5. To explore the advantages and disadvantages of social media recruiting.

3. REVIEW OF LITERATURE

Benjamin B. Aguenza and Ahmad Puad Mat Som clarify the reason for the examination is to research the significance of communitarian innovation, for example, social systems administration to representative profitability in the work environment. The applied paper looks at the positive and negative impression of social systems administration locales, gives the connection between social systems administration and worker profitability and analyzes whether social systems administration is equipped for expanding the levels of representative performance and fulfillment.

Stephan ten Kate clarifies that the centrality of social media for enlistment interchanges is underlined by the way that, present and future starters can be epitomized as advanced locals – youths who grew up with the Web and who have completely inserted social media in their every day lives. Social media vary totally from customary media, where conventional media could push their messages in a restricted way to deal with the client, social media concentrates on discussions and exchanges, with a two-way specialized technique. Social media are not presenting new methodologies inside this specific situation; they just furnish additional correspondence channels with much potential, broad capacity to customize the competitor encounter by enabling bosses to tailor the applicant and recruiter interfaces.” (Smith and Rupp, 2004).

Sandra Abel, The creator, contemplates the degree to which the utilization of Social Systems administration Destinations prompts successful enlistment. The creator set up an examination model to discover the connections between the characteristics of Social Systems administration Destinations and compelling enlistment. The creator picked different parameters to ponder the viability of information quality, prominence, organizing extension, the simplicity of route and security/protection.

Leonardi, Huysman, and Steinfield analyzed how the utilization of social media among representatives influenced the open exercises, through which work is proficient. E-enrollment, where businesses utilize the web in some form to help ordinary enlistment forms, has some critical points of interest contrasted with more customary forms of recruiting.

Smith and Rupp (2004). "Shifting hiring process from the paper and time-concentrated manual strategy, for a mechanized one spares time and cash and lifts profitability by leaving positions empty for shorter timeframes. Additionally, the cost related to posting on a job board looks at positively, with putting job promotions in daily papers, and, at times, might be more financially savvy.” (Smith and Rupp, 2004)

As Davison, Maraist, and Bing (2011) note, "these destinations can be significant 'companions' for HR, yet additionally, have the Forthcoming be hazardous 'enemies' if utilized dishonorably." Albeit under-looked into, from the job searcher, the risks postured by SNSs are commonly connected with poor direct on social media sites, bringing about negative outcomes in regards to business.
As Bohnert and Ross (2010) show, unprofessional behavior, for instance, identified with liquor utilization and medication mishandle, showed on an SNSs may fundamentally hurt a hopeful's possibility of being enlisted and can even outcome in a lower compensation offer. Organizations, then again, get themselves up against with legal or security issues connected to joining social media information into competitor assessments and should need to formulate a reasonable social media procedure, to keep any conceivable negative results. Thirty-four for each penny was utilizing these destinations as a showcasing apparatus, to select or contact candidates and 13 percent were utilizing them as a screening instrument (Davison, Maraist, and Bing, 2011).

Nigel Wright, Recruitment (2011) argues that the "enactive approach is en route out." Early moves into online enrollment were at first what might as well be called a customary 'jobs board,' that may announce opportunities in business workplaces or daily papers. Be that as it may, this approach is rapidly being superseded. The conventional opportunity posting site Monster.com endured a 31 for each penny drop in income (Nigel Wright Enlistment, 2011)

An European investigation likewise demonstrates that, very nearly 100 for every penny of youthful job seekers younger than 24 might want correspondence with managers, to progressively occur online and furthermore recommend that in the UK Facebook is right now supported over LinkedIn (64 for each penny contrasted with 52 for each penny), by youthful job seekers (Potentialpark (undated), referred to in Clements, 2012).

A recent global study, among employers, emphasizes the expansion in the significance of social media in enlistment and its future potential: "92 for each penny of respondents utilize or plan to utilize social media for recruiting, an increment of just about 10% from the 83 percent, utilizing social recruiting in 2010" (Jobvite, 2012).

Jobvite (2012) among employers reveals that globally, LinkedIn is as of now the most well known social system apparatus being utilized for recruiting (utilized by 93 percent of bosses), trailed by Facebook (66 percent) and Twitter (54 percent). Also, it appears that, the utilization of social media devices and their application at various stages in the enrollment procedure contrast, as does their application to various bosses.

Santhosh Kumar A.V -Social networking websites are effective job search tools, job fairs are discovering solid rivalry in the social media, obviously, been unmistakable that a considerable measure of organizations have their formal pages on the social sites, where job seekers can find out about the association, business, culture, morals, and so forth. Consequently, recruiters have an extensive pool from this source from which they can look for imminent representatives. The crucial piece of the contracting procedure, Financially savvy, does not require setting up an office and forms acompelling device for Recruiters.

4. CONTRIBUTION OF SOCIAL MEDIA IN RECRUITMENT

For this case study, I have been collecting information from secondary source of data in this connection set of the process has been reviled in the context of the contribution of social media in recruitment as following.

4.1 Process to get started using social media for recruiting

Online recruiting is about result greatness competitors and making partners with them. What's more, social media is the place individuals suspend online to express thoughts and collaborate with each other. Giving to GlobalWebIndex, the normal web client has more than 5 social media understandings. Individuals go to these disparate groups to share what's at the forefront of their thoughts and chat with similar individuals. Like a town focus, social media destinations have turned into the point of convergence for online communication.

Put aside time to become acquainted with each system and plan your enrollment objectives and spending plan. Begin with the accompanying exploration:

- **Contribute to the right conversations.** The way to contracting on social media is to cut through the noise and find the right people. Being active in LinkedIn groups and using hashtags are great ways to get your job openings before applicants you need to apply..
• **Study where your hires come from.** This incorporates following your sources of hire. Inquire your current employees for tips: Ask your present representatives for tips: Would they say they are individuals from any expert gatherings? (e.g., on Facebook or LinkedIn) Utilize this data to help illuminate your social sourcing procedure.

• **Discover what every stage offers.** To get the most out of your social media endeavors, turn into a dynamic individual from these stages yourself. Join bunches applicable to your industry, begin talks with individuals and investigate social media highlights.

• **Study fruitful organizations that use social media.** In spite of the fact that what works for one organization mightn't for another, you'll make them intrigue thoughts on the best way, to begin with, different organizations. Read contextual analyses and take after corporate records for motivation.

### 4.2 Several legal issues to consider while social media for recruiting.

Social media recruiting is frequently utilized as a pre-employment record verification. Be that as it may, competitors’ social profiles contain information unrelated to their careers that may welcome predisposition and legal issues into employing choices. These characteristics include:

- Competition
- Sexual orientation
- Religion
- Pregnancy
- Debility

Based on the Society for Human Resources (SHRM) study (2016), almost part of the corporations that indicate not to use social media for recruiting did so because they are apprehensive about its legal and privacy issues.

To decrease legal risks when utilizing social media to enroll:

• **Understand (government, state, and country) laws against discrimination.** Ensure you apprehend and follow regulations against perception during the entire hiring process. For a sample, it’s illegal both to ask a female candidate if she plans to have children and to search her social profiles for posts that indicate a pregnancy.

• **Refer to HR professionals.** HR staff are more comfortable with work enactment and can enable you to achieve objective employing choices. Request that HR professionals look online profiles and gather just job-related information. At that point, have enlisting supervisors utilize this information to assess competitors’ abilities to limit inclination.

• **Embrace the hiring team accountable.** From initial screening to the final decision, the enlisting group ought to give input on every contender to whatever remains of the group and clarify explanations behind dismissal or choice. Along these lines, you're less inclined to dismiss a competitor given individual criteria disconnected to the position.

• **Produce reliable sourcing systems.** Utilize the same sourcing strategies for all competitors. Search for particular information when filtering online profiles, as you would do with resumes. Investing more energy in one applicant's Facebook page, for instance, could prompt an incomplete procuring choice that detriments different candidates.

• **Syndicate information from several sourcing channels.** Not all job seekers utilize social media for proficient reasons. If one candidate just posts entertaining cat videos on Facebook, this doesn't make them a ridiculous employee. Accumulate information from different places and stick to job-related information to improve judgments.

### 4.3 Best networks for social media recruiting

To source, draw in and select candidates, you have to go where your gathering of people is, which incorporates probably the most famous social media networks. Here are the leading three best networks for social media recruiting, and some recruiting highlights of each:

• **LinkedIn:** Professionals utilize LinkedIn to share their career history, organize, fabricate their image and scan for new job openings. While recruiting on LinkedIn, utilize job presenting and application choices on accelerating the enlisting procedure.

• **Facebook:** The world's most significant social system, Facebook individuals are varied in age and foundation. Recruiters utilize highlights like gatherings and paid job ads to advertise their job openings to their desired audience.
• **Twitter:** Brevity is king on Twitter, a social platform that enables its individuals to share posts no more noteworthy than 140 characters. Utilize fitting hashtags to inform Imminent applicants about job openings, and exploit Twitter accounts to coordinate with candidates.

4.3.1 How to utilize LinkedIn to discover applicants

Here are the best approaches to source applicants on LinkedIn:

- **Search through LinkedIn.** Utilize LinkedIn search channels to filter competitors’ profiles by calling, present and past organizations, industry, and area. If you move up to a membership account, you access extra channels (e.g., years of experience and status level.)
- **Set up notifications.** If you have parts that are constantly open or have longer time-to-procure, utilize LinkedIn to set up notifications, so you get messages with profiles of new qualified competitors who meet your criteria.
- **Use Boolean in your LinkedIn searches.** LinkedIn underpins Boolean logic for more mind-boggling looks. Utilize appropriate strings to search for particular capabilities and bar superfluous outcomes.
- **Join LinkedIn groups.** Beyond accessing Prospective candidates’ profiles, you can search and join LinkedIn groups. Post job ads in HR-related groups, where active job seekers are looking for new opportunities. And join groups relevant to the roles you’re usually hiring for to get access to their member lists.
- **Consider a Recruiter permit.** With a LinkedIn Recruiter Lite plan, you can utilize LinkedIn’s advanced search tools to look for candidates who meet your specific criteria. You can likewise send more InMails to contact detached competitors.

4.3.2 How to utilize Facebook to discover applicants

Facebook highlights can enable you to source applicants. Here are the most valuable devices to allow you to discover Imminent contracts on Facebook:

- **Facebook groups.** People are more eager to share their personal information online once they find themselves in more private settings, like Facebook groups.
- **Paid job ads:** Despite posting a job ad on your Facebook company page, reach your favorite audience directly with paid job ads. To interest candidates you want, choose from multiple filtering options, like location, college degree or professional interests (e.g., PHP or Google Analytics.)
- **Facebook Search.** Use the Facebook Search bar to source candidates by specific criteria (e.g., location or job title.) Make sure to choose the "People" tab when viewing your results.
- **Facebook Live.** This feature helps you connect with your audience in real-time without using extra apps or video editing software. Ask employees to take part in Facebook Live sessions to introduce themselves, give office tours or simply share casual moments at work to build your employer brand.

4.3.3 How to utilize Twitter to discover applicants

With 330 million active users per month, Twitter is a solid source of Prospective candidates. Here are the Twitter features that will help you source candidates:

- **Hashtags.** These raise the visibility of your posts. When posting a job ad, use appropriate hashtags (e.g., #bostonjobs and #SaaSjobs) to reach a more niche audience.
- **Advanced Search.** This feature lets you look at candidates’ profiles, using criteria like location, profession, and hashtags. Use keywords relevant to your industry to find profiles that match your roles.
- **Twitter lists.** These lists are curated groups of accounts categorized by topic or interest (e.g., attendees at an industry conference.) Boolean search can also help you find Twitter lists for particular fields.
- **Chats.** These are group discussions that occur at predetermined times. Use Twitter chats to spot passive candidates who exchange interesting ideas. Consider initiating your own Twitter chat to attract more followers and get a better feel for Prospective candidates’ concerns.
4.4 Social media sourcing: Tools, training, and process

4.4.1 Keys to a Successful Social Media Recruiting Strategy

Here are the keys to building a successful social media recruiting strategy:

- **Use social networks as proactive sourcing tools.** Social media sourcing is a continuing, structured effort to make candidate conduits. Book specific time slots in your schedule.
- **Show off your company’s personality.** Candidates want to identify more about your company, and you can use social media to provide this kind of information. Share photos of your workplace, describe the benefits you offer and introduce your company’s employees. Create social pages that are unique to your company’s culture.
- **Measure your results and readjust.** As technology advances and new tools emerge, not all social sourcing strategies will remain successful indefinitely. Measure your results often (e.g., your source of hire for each social network) and experiment with new techniques and platforms.

4.4.2 Social Media Recruitment Tools

Here are some tools you can use to complement your social media sourcing efforts:

- **Scheduling tools:** Automate updates for your social media pages to keep an active online presence around the clock. Software like Hootsuite and Buffer will help you schedule your posts.
- **Analytics tools:** Measure your posts’ traffic and engagement (e.g., number of clicks and shares) using social media tracking tools, like Bitly and Google Analytics.
- **Sourcing tools:** Gather information from candidates’ social media accounts, including their qualifications and professional interests. People Search aggregates and organizes information from millions of profiles to build complete candidate profiles.
- **Applicant tracking systems:** If your ATS integrates with social platforms, like LinkedIn and Facebook, you can advertise your job openings and manage candidates’ applications in one central location, without logging into each platform.

5. HOW DOES EMPLOYER BRAND HELP SOCIAL RECRUITING

Companies with strong employer brands recruit faster and hire better candidates. These companies make a consistent effort to uphold their reputation on social media sites like Glassdoor, Facebook, and Twitter. Here are ways to strengthen your employer brand to make your social sourcing and recruiting more effective:

- **Promote events:** Use your social pages to promote all recruitment events you host or participate in to attract more attendees.
- **Highlight your company:** Showcase what a day at your company looks like to attract and hire people who will adapt well to your company culture.
- **Respond to reviews:** Respond to every candidate review – positive or negative – on Glassdoor and other social platforms, to show you care about feedback.

6. BEST SOCIAL MEDIA SOURCING STRATEGIES

While it's best to create the specifics of your social media sourcing technique given your organization objectives and enlisting needs, here are some broad standards to take after:

Be **dynamic in different online groups:** Invest in learning how each medium works. Join Facebook groups, engage in Twitter chats and comment on Instagram. Don’t limit yourself to one network.
Build relationships before you require them: Social sourcing requires exhaustive research in at least one channel, trailed by customized outreach. This approach mightn’t be powerful for positions with restricted time-to-fill. Along these lines, be proactive. Interface with Prospective candidates who you feel would be incredible representatives of your organization. When you get in touch with them with an open part, later on, will probably consider, or even allude another person, on the off chance that you’ve effectively settled a relationship.

Limit your pursuit with Boolean and hashtags: Social networks have numerous individuals who could be Prospective candidates, however that can overpower for your recruiting efforts, if you don’t know how to limit your hunt. Directed Boolean hunt strings will enable you to scan for profiles that meet particular criteria.

7. EXAMPLE OF SOCIAL MEDIA RECRUITMENT CAMPAIGNS

Here are some case studies of effective social media recruitment campaigns:

Dropbox and LinkedIn: Features like Apply Starters and Open Candidates help Dropbox teams reach out to passive candidates who started filling out LinkedIn applications but didn’t finish them.

L’Oréal and Facebook: L’Oréal’s uses its Facebook page dedicated to careers to highlight employees, advertise upcoming Facebook Live events and respond to reviews.

Nestlé and Twitter: Nestle’s USA Careers Twitter account is full of personality. Its tweets inform Prospective candidates about open roles.

McDonald’s and Snapchat: The fast-food giant is soliciting ‘Snaplications,’ 10-second Snap videos, for its first-round screenings.

8. ADVANTAGES AND DISADVANTAGES USING SOCIAL MEDIA FOR RECRUITMENT:

Advantages:

Increases job visibility. When you only advertise your jobs on job boards and your careers page, you limit your outreach to people who are actively searching on these channels. Jobs ads on social media have greater reach because they’re visible to a larger audience that may include passive candidates.

Lets you advertise your jobs to your audience. Instead of casting a wide net, you can narrow down your search – and potentially your costs – by going where your desired audiences are with targeted job ads. For example, Facebook’s paid ads help you find candidates by location, and LinkedIn’s sponsored ads help you get in front of candidates with the skills you’re looking for.

Improves employer branding. Social media gives you the tools to promote your company culture and showcase your current employees. Give candidates a glimpse of what it’s like to work with your team. Good brands prompt more candidates to apply for open roles.

Provides better insight into candidates’ profiles. Social profiles capture the bigger picture. They reveal more information about candidates’ skills (e.g., communication abilities) and professional interests (e.g., conferences they attend.)

Helps you connect with passive candidates. People who aren’t actively looking for a new job opportunity are can learn about your open roles if you approach them on social networks.

Disadvantages

Despite being a powerful hiring technique, social media recruitment has limitations. Here are a few:

Its content is momentary. Social media shows what’s “on now,” which means your supports have a short shelf-life. To be at the top of Prospective candidates’ newsfeeds, frequently update your status and take advantage of current social media trends.

It involves thorough sourcing. Not all the happy you discovery on community profiles will relate to your job. If you’re in social procurement to screen applicants, dig more profound than first results to find respected evidence relevant to your open protagonists.

It’s time-consuming. To use social networks for recruitment, you have to take advantage of the time to network and build associations with impending candidates before communicating them with a job prospect.
It comes with legal risks. Social profiles give you access to information unrelated to the candidate's professional background and may create knocked out bias during the hiring process. Calculate only job-related info when you’re screening candidates on social networks.

It's not always well-received by candidates. However applicants may suppose a recruiting email for a job opportunity, they may be caught off-guard by messages on social networks. Renounce from being disturbed when you personalize your messages to passive candidates.

9. CONCLUSIONS

This study concludes that social recruitment is a very effective and efficient way of recruitment. It is so because all the people are aware of these social networking sites and are familiar with their usage portals since many years. It concludes that investigating the contribution of social media in recruitment social media sourcing involves using social networks to pinpoint, invite, appoint and hire prospective candidates. Recruiters use social media sourcing to build capability conduits for future protagonists and engage impassive aspirants who haven't applied for current openings. It also brings out the how to use social recruiting to build a strategy that meets your hiring needs.

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