

A STUDY OF LEAN TO GREEN MANUFACTURING

¹ Mr. Nitin. Prabhu Kulkarni. ²Dr. Avinash S. Desai

¹Research Scholar; ² PhD. D.litt (Management) Regd .Professor and Group Director;

¹Department of Management Studies Sri Satya Sai University, Sehore, India; ²LNTC-Group Colleges Indore.

Abstract:

Literature within the environmental property field has underscored the importance of “Sustainability” as a driver of innovation, during this frame of mind companies get new approaches of however companies deliver price to their customers, the impact on the atmosphere of those price delivery activities, and the ensuing social group welfare created by dynamic the approach product and processes are created. As firms rethink their business models to facilitate property, they additionally find themselves trying to find new manufacturing approaches to fulfil the challenges of competition, during this atmosphere, firms are implementing Lean manufacturing to enhance structure performance and are introducing clean practices to realize environmental property. Therefore, the most goal of this study is to analyses however firms will integrate Lean and Green production principles so as to require advantage of their synergistic effects a reach aggressiveness in accordance with the objectives of property development.

Keywords: TPS-Toyota Production System, LDP-Lean Product Development, GDP-Green Product Development, SMED-Single Minute Exchange of Die, NVA-Non-value adding activity.VA-Value added activity, JIT- just-in time

I. INTRODUCTION:

Lean manufacturing and Green manufacturing are 2 well-known manufacturing approaches. several organizations have enforced aspects of every approach, with the aim of making value through quality product and services and at the identical time reducing manufacturing and/or environmental wastes [1][2]. There is, however, a necessity to grasp if Lean practices will cause environmental edges and if environmental practices might lead to improved Lean practices. We tend to establish studies wherever organizations that selected to implement one approach practised positive outcomes in terms of structure and/or environmental performance connected with the opposite approach. The aim of this paper is to in short examine and compare these 2 manufacturing approaches to grasp their relationship exploitation literature review as an exploration methodology. Understanding the Lean and Green relation is crucial for organizations implementing these manufacturing systems since they will maximize their performance gains. A relative model is projected to research the general impact of those practices on firm performance, and establish interaction pathways.

II. LITERATURE REVIEW:

1.1 LEAN MANUFACTURING

The term “Lean” has been published to check with manufacturing businesses that utilize an underlying set of manufacturing principles and practices that are expected to guide to a much better state of operations. Originating within the automotive business as a generalization of the practices discovered in the Toyota Production System (TPS), Lean manufacturing seeks to eliminate all types of waste or “muda” as a method to lower values and scale back lead times, whereas increasing production potency supported client demand [3][4][5][6][7]. The literature on Lean suggests that production activities is outlined as either added (VA) or non-value-added (NVA) [6] [8]. Value other activities are outlined as activities that remodel a product or service that customers are willing to pay. Non-value-added activities are those activities that the client wouldn't be willing to pay. so the Lean manufacturing philosophy is predicated on a collection of practices aimed to reinforce the full value chain at intervals a corporation [8] [9] and eventually external to the organization [10], to achieve these objectives, 5 tenets of Lean are published, particularly value, value stream, flow, pull, and perfection, that aim to align production capabilities with client demand rate, or TAKT time [8].

These tenets get to guide the Lean transformation by specifying client value by product, distinguishing the worth stream for every product; creating the value flow while not interruption; rental the client pull the value from the turn out, and eventually following perfection as a reminder that the method of transitioning to Lean ought to ne'er finish. during this light-weight, the advance steps is continual to achieve additional enhancements, at intervals the conception of Lean thinking, waste is outlined as everything that doesn't directly add value to a product supported customers' wants and necessities, during this framework, seven varieties of waste are recognized [6]: defects, inventory, Over-processing, waiting, motion, transportation and overrun. overrun suggests that manufacturing over client orders, manufacturing unordered materials/goods; Waiting suggests that hanging around, idle time (time once no value is other to the product); Transportation represents handling over once, delays in moving materials, unessential moving or handling; Inventory is related to unnecessary raw materials in stores, add method (WIP), and finished stocks; Motion is that the movement of apparatus or those who add no value to the merchandise; Over process results from unessential processing or procedures (work disbursed on the product that adds no value); and Defects seem once manufacturing or transforming scrap. As a method developed for production performance, Lean manufacturing has enlarged as a business observe and extended on the far side manufacturing to achieve service industries and merchandise development operations with varied levels of success

1.2 GREEN MANUFACTURING

More recently, property has become a vital issue among businesses as a result of considerations over natural resources depletion, wealth inequality, and social responsibility [15], during this regard, organizations are rethinking their merchandise and processes implementing environmental management practices. This focus, has led to the thought of environmentally acutely aware manufacturing, conjointly named as “Green Manufacturing” [16]. The thought of Green manufacturing has been seen as a replacement manufacturing paradigm that uses Green methods and innovative techniques, as well as merchandise/systems that consume less material and energy; new input materials; processes to cut back unwanted outputs; and programs to convert outputs into inputs (recycling) or new by-products (Secondary product outputs) with the aim of reducing environmental wastes once corporations utilize resources to supply products or services to their customers, during this context, environmental waste has been defended because the redundant use of resources, or the discharge of a substance to the air, water, or land that would damage human health or the setting [1] [17], completely different environmental metrics are planned to trace environmental wastes, as well as however not restricted to, energy use, materials use, solid waste, scrap, air emissions, waste discharges, venturesome waste, and water use [17]. 3 completely different manufacturing approaches to cut back environmental wastes are cited among the Green manufacturing field. These approaches embody pollution management, pollution hindrance conjointly called cleaner production, and products place. Pollution management is an “end of pipe” approach and is said to be the ways to entice, store, treat, and/or get rid of pollution when it's created [18]. Pollution hindrance is said with activities supposed to eliminate emissions, affluent, and wastes. Viewed as endless improvement approach, pollution hindrance might supply organizations benefits over their competitors once implemented; that's, pollution hindrance might lead to lower values for raw materials and waste disposal likewise as will facilitate cut back cycle times by removing redundant steps in production and operations, which give organizations advantages in terms of accumulated productivity, efficiency, and increased income and profitability because of reductions in values [18][19]. Finally, product place extends the environmental perspective to the complete worth chain, as well as alternative internal and external stakeholders like R&D, product designers, and suppliers [18], among the Green manufacturing field, completely different authors have reviewed the literature to spot the perceived importance of Green manufacturing practices [15] [20]. Sezen and Cankaya [15] classified their review regarding Green manufacturing into 2 teams. The primary cluster enclosed studies centered on describing the ideas and frameworks for implementation, whereas the second cluster contained works that provided numerous analytical tools and models to comprehend Green manufacturing at completely different levels. Govindanetal. [20], showed the positive relationship between Green manufacturing and property likewise as its impact on operational performance.

1.3 LEAN AND GREEN RELATIONSHIP

Different authors have self-addressed the relation between Lean and Green manufacturing, as an example, Lean and Green manufacturing have been seen as compatible or complimentary initiatives due to their joint target waste reduction, economical use of resources, and stress on satisfying client desires, at very cheap attainable value [21]. Lean manufacturing and environmental management practices are thought-about synergistic in terms of their target reducing waste and unskillfulness [22], there's a growing body of proof to support the theoretical links between Lean manufacturing and environmental advantages, the link between these 2 ideas arose from the hypothesis that once enforced, the main target of Lean for reducing non-value another activity helps directly or indirectly drive down the negative effects of various environmental wastes by manufacturing less of them. One vital truth regarding this relationship is that Lean will enhance the advantages of pollution hindrance approaches. That is, in step with the EPA [17], environmental wastes are embedded in or associated with the seven Lean wastes. Therefore, by increasing Lean theory to think about environmental wastes as an eighth variety of waste, Green manufacturing programs will maximize their gains once Lean ways are applied to specific pollution hindrance activities.

Lean and Green manufacturing conjointly share the goal of enhancing performance indicators, as each approach obtain to enhance quality and time likewise on cut back values whereas generating worth [1][2][3], in step with Deif [1] the utilization of Green manufacturing helps cut back material wastes and energy consumption that diminishes production values and improves production time. It'll conjointly improve the standard of the assembly method which can successively impact product quality. Similarly, Gupta and Jain [3] state that the most goal of a Lean manufacturing system is to provide merchandise of upper quality at very cheap attainable value and within the least time by eliminating wastes. It's noteworthy that each approach shares waste reduction as an objective, with the additional benefit of transfer savings to organizations. Few studies have found negative interactions between Green and Lean manufacturing; however, they will exist, within the case of Green manufacturing, organizations might need, in some cases, the utilization of less harmful raw materials. These materials may well be value, increasing production values. Similarly, Lean manufacturing may result in negative environmental impacts once additional Greenhouse gases (GHG) are emitted because of changes in provide chain management due to just-in time (JIT) materials delivery [23] [24].

1.4 LEAN WASTE IMPACT BENEFIT

1.4.1 Over-Production Over production results in excessive consumption of raw materials and energy resources in creating unwanted parts; excessive dangerous materials leading to further emissions and waste disposal. If organizations don't overproduce they consume fewer raw materials, use less energy to work, and eliminate the danger related to not commercialism the surplus inventory and eventually removing it as waste.

1.4.2 Over process results in further consumption of elements and raw materials per unit of production, augmented waste, energy usage, and emissions, up process to merely what's required permits organizations to chop down on waste and lower their environmental footprint.

1.4.3 **Waiting** results in harm of potential materials components; energy waste from heating, cooling, and lighting throughout Production time. Reducing waiting will slow down on production period, which implies organizations have less wasted energy.

1.4.4 **Transportation** results in further energy usage and emissions for transport. Minimizing transportation reduces the energy used and therefore the values related to the merchandise.

1.4.5 Inventory adds waste from deterioration of labour in method (WIP) product in addition as from the replacement of broken WIP by alternate materials. By having less product inventory sitting around, organizations will use their plant house a lot of expeditiously (saving heating and cooling demands) while additionally overwhelming less packaging and raw materials. Lower levels of inventory additionally cut back the danger of waste because of degeneration and undiscovered defects.

1.4.6 **Defects** results in consumption of raw materials and energy in creating defective elements, utilization for defective parts, and house for retreat Minimizing product defects suggests that organizations are mistreatment fewer raw materials to manufacture product, that equals less energy consumption.

1.4.7 **Motion** needs more room increasing heating, cooling & lighting demands. It may also increase the time to supply a product leading to augmented energy needs. Reducing any effort of lifting things unnecessarily or the desirous to walk an excessive distance back and forth to search out tools or complete a task suggests that organization can use less energy.

III. RESEARCH METHODOLOGY:

To understand the link between Lean and green manufacturing, we tend to be used literature review as a pursuit technique. Completely different keywords like “Lean manufacturing” “Green manufacturing”, “pollution prevention”, and/or clean production (sometimes written as “clean” to focus on the utilization of Lean) were used. The procedure to perform the literature review was supported the utilization of databases to seek out peer-reviewed journal articles that contained a minimum of a key word connected with each, Lean and green manufacturing. An outline of the journal articles that have explored the Lean and green relationship.

IV. RESULTS:

From this article acceptable to the current work, we tend to discover that the Lean and green ideas are well established inside each the domain and the trade additionally,

- Firms reducing the seven types of wastes known inside the Lean culture additionally reportable positive environmental results from this reduction.
- Lean manufacturing systems supply a competitive strategy to realize property development goals, found that Lean manufacturing provides the organization with the tools necessary to accomplish its pollution hindrance goals.
- Environmental practices could also be developed as a part of a detailed relationship, in a very low dealing value manner, as a right away and indirect feature of any Lean transformation.
- Lean and green methods within a manufacturing system. The implementation of each methods resulted in reductions in cost.
- Implementation of Lean tools like 5S, cellular manufacturing, Single Minute Exchange of Die (SMED), and Total Productive Maintenance (TPM) generally, brings edges to environmental management. The impact of Lean wastes reduction on environmental performance is conferred. That is, as an example, minimizing product defects means that organizations are victimisation fewer raw materials to manufacture merchandise that is equals to less energy consumption. Similarly, up process to simply what's required permits organizations to chop down on waste and lower their environmental footprint, in a very analysis study performed.
- Links between Lean, agile, resilience and green paradigms and the supply chain performance. The authors known synergies and divergences between the paradigms. In terms of firm performance,
- Lean and green practices connect inside the availability chain. The authors found that Lean and green practices share the target of waste elimination, though waste is outlined in a very completely different means by every idea.
- Correlation between Lean and green supply chains, alternative authors have prompt that once a corporation achieves property enhancements in a very Lean production system, as well as processes of environmental innovation, they'll produce a competitive advantage.
- Firms that frequently implement Lean practices expect to enhance environmental performance through smart practices, like general waste reduction and minimizing venturous waste, reducing lead times, material and employee's values, and at the same time increasing production activity and enhancing quality.
- Lean manufacturing produces substantial resource productivity enhancements that contribute on to environmental performance gains.
- Waste diminution through Lean manufacturing motivates environmental activities also as principle.
- Continuous improvement practices are additional to develop a proactive environmental management program, along they enhance competitive advantage through value savings, quality improvement, and process / product innovation.

V. ANALYSIS:

The overall dialogue among the articles conferred within the previous section. Section is targeted on the potential edges of implementing Lean Associate in Nursindg green practices to realize gains in structure and environmental performance inside an

organization's operations and processes. In general, the articles counsel that the adoption of Lean and green practices encompasses a positive impact not solely on structure performance, however additionally on environmental performance. This positive opinion comes from the attitude of waste elimination, wherever the reduction in any of the Lean wastes could result in lower environmental wastes, shows the complementarity of the ideas, additionally, the synergism between Lean and green manufacturing was additionally proved, supporting the very fact that once enforced along, organizations could accomplish bigger edges. From the availability chain aspect, the adoption of Lean and green practices in operations/processes and provide chains will contribute to the accomplishment of company profit and market share through the reduction of values and environmental risks [11]. These findings highlight that the implementation of Lean manufacturing practices facilitate organizations to get environmental edges in terms of environmental wastes reduction. The findings additionally counsel that the link between Lean and environmental waste is ruled in some cases by a push method, wherever Lean implementation has resulted in tools being pushed into use for green gains, proof of the other, wherever green implementation pulls the utilization of Lean tools, failed to seem within the literature, apart from a theoretical postulate. Relating these activities, we can currently propose a start line for modelling interactions of Lean and green. The Lean literature promotes the removal of all non-value adding activities (NVA) from manufacturing processes visible of up processes performance, the 2 ideas in terms of however they share waste elimination, along they supply bigger worth creation, and by a push method Lean could facilitate scale back environmental wastes. This supports the notion that Lean could enhance pollution hindrance approaches.

VI. CONCLUSION:

The findings of the literature review show that a spread of authors have researched the link between Lean and green manufacturing throughout the previous couple of decades. the bulk of the studies that found a relation between Lean and green manufacturing are extremely optimistic in their findings, supported varied levels of proof that Lean and green manufacturing practices have after all a positive contribution within the improvement of environmental and structure performance. 3 varieties of relationship between Lean and green manufacturing were discovered from the review.

1. The primary relation indicates that Lean and green manufacturing complement one another since each idea share objectives like waste reduction, worth creation, and provide chain scope.
2. Relationship is said with the synergism between the 2 concepts; completely different authors declared that once combined along organizations achieved bigger performance gains.
3. Relationship is that the push relation between Lean and environmental wastes reduction; that's, once Lean wastes are reduced, environmental wastes will be directly or indirectly reduced also.

The causative relation model developed supported the literature review illustrates these relationships.

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