"IMPACT OF LABOUR WELFARE SCHEMES ON QUALITY OF WORK LIFE ON SMALL SCALE INDUSTRY IN SIDCUL"

AJAY KUMAR KORI

Student, Uttaranchal Institute of Management, Uttaranchal University, Dehradun, Uttarakhand, India.

Abstract:

In today's world of stiff competition among the organizations, all organizations have a number of opportunities to grab and number of challenges to meet. Owing to such environment, the active stablishments are smoothly surviving in the current rivalry. While facing these contests, there is a great compression of work on the carries of management. To survive and become a successful pillar in the market; quality of work life can help in gaining competitive advantages. Through maintaining good interpersonal relationship among employees we can develop good human resource department .This gives them job satisfaction which ultimately enhances their performances. The objective of the study is to analyze the impact of quality of work life on an organizational conflict.

KEYWORDS: Quality of work life, labour welfare

Introduction

With the quickly shifting technological, socio-economic, political, and legal environment, effective management of human resources has become a challenging job. Effective utilization of human resources requires better quality of work life by providing suitable financial compensation, good working conditions, suitable opportunities for growth and development, workforces" participation in management and by ensuring social justice in the organization. In current situation of high technology world, it has developed a great worry for organization as well as employees. Quality of working life is the most substantial work related behavioral phenomenon which has positive impact on production, work culture and effectiveness of the organization. The term employee welfare means the efforts to make existence values living for workmen. It includes various services, schemes and schemes offered to employees by the employers, unions and government. The purpose is to improve the living standard of workers and thereby improve the quality of work life. Employers voluntarily extend a number of schemes to employees in the hope that these indirect compensation plans motivate employees to perform better. Over the years the types of schemes offered have been expanding in line with competitive pressures, changing job market trends, employees' expectations, union demands and legislative requirements.

Labour welfare

The term employee welfare means the efforts to make life worth living for workmen. It includes various services, facilities and benefits offered to employees by the employers, unions and government. The purpose is to improve the living standard of workers and thereby improve the quality of work life. Employers voluntarily extend a number of benefits to employees in the hope that these indirect compensation plans motivate employees to perform better. Over the years the types of benefits presented have been increasing in line with competitive pressures, changing job market trends, employees' expectations, union demands and governmental requirements

Literature Review

Balkrishnan (1976) examined the relational importance of physical, social, Financial, security, achievement, responsibility, recognition, and growth factors of Industrial employees.

Hartenstein and Huddleston (1984) enumerated that for Quality of Work Life measures to be successful, management and labour must have shared values, without such values, managers are often authoritarian and deny workers sense of involvement, responsibility and autonomy, resulting in the workers lack of commitment and low productivity

Chakraborty (1986) found out that there are many organizational situations which indicate hidden realities of Quality of Work Life. Researchers are required to examine Quality of Work Life in light of new paradigm based on study of Indian psycho-philosophy offered from a strict problem-solving point of view and may have relevance to educate predicting managers

Havlovic (1991) studied the influence of Quality of Work Life initiatives on HR Outcomes. Data was collected by unionized Midwestern heavy manufacturing firm for Period during 1976-1986. Results indicated that Quality of Work Life initiatives Significance reduce absenteeism, minor or accidents, grievances and quits.

Taylor (1977) suggested usefulness of job satisfaction measures in assessing job characteristics in improving Quality of Work Life is problematic. Paradoxically the high and stable levels of job satisfaction can not explain the frustration and alienation in the organization.

Hackman et al. (1978) propounded that the job can be re-designed to have the attributes desired by the people and organization, and also to have the environment desired by the people. This approach seeks to improve the quality of working life.

Sayeed and Sinha (1981) examined the relationship between Quality of Work Life dimensions, job satisfaction and performance measures on the two groups of sample working in high Quality of Work Life and low Quality of Work Life organizations. The result revealed that Quality of Work Life dimensions are related to job satisfaction in both the types of organizations.

Singhal (1983), emphasized on the job quality of life where it is pointed out that quality of working life (Quality of Work Life) will be meaningful if the people working in organization live a happy life in society. Economic, family and health related aspects to which employees are exposed as member of larger significant-society are significant factors that influence their quality of working life (Quality of Work Life) experience.

Hartenstein and Huddleston (1984) enumerated that for Quality of Work Life measures to be successful, management and labour must have shared values, without such values, managers are often authoritarian and deny workers sense of involvement, responsibility and autonomy, resulting in the workers lack of commitment and low productivity.

Sirgy et al. (2001) developed a new measure of Quality of Work Life based on

Need satisfaction and spillover theories. The measure was designed to capture the extent to which the work environment, job requirement, supervisory behavior, and ancillary programs in an organization are perceived to meet the needs of employees. Seven major needs were identified, each having several dimensions. There are: (a) Health and safety needs, (b) Economic and family needs (c) Social needs, (d) esteem needs (c) self-actualization needs, (f) knowledge needs, (g) Aesthetic needs. The measures convergent and discrimination validities were tested and the data provided support to construct validity of Quality of Work Life measuring. Further the measure homological predictive validity was tested by hypothesis deduced from spill over theory.

Objective of the study

- > To analysis the various labour welfare schemes used by small scale industry in sidcul.
- > To evaluate the impact of labour welfare schemes and quality of work life of employees.

Research Methodology

Research Methodology is a method to scientifically solve the research problems. Research methodology constitute of research method. For this project the steps which are taken are as follows:

Research Design

Descriptive research is selected for this study. Descriptive research enables to determine the answer to various questions formulated with prior knowledge of the situation or the problems under study. Both primary as well as secondary data will be used to analyze the problem under consideration. Secondary data will be collected from various sources like books, journals & research paper web sites and other relevant source. - For this study convenience sampling (non-probability sampling) was used to collect the data from the population.

A simple random sample is a subset of a statistical population in which each member of the subset has an equal possibility of being chosen. A simple random sample is meant to be anbalancedillustration of a group. Sample size measures the number of individual samples dignified or explanations used in a survey or experimentation. Sample units are the affiliates of the population from which measurements are taken through sampling.

Reliability Test

Reliability refers to the extent to which a scale produces consistent results, if the measurements are repeated a number of times. The analysis on reliability is called reliability analysis. Reliability analysis is determined by obtaining the part of organized variation in a scale, which can be done by defining the association between the scores obtained from different administrations of the scale.

Descriptive statistics

Mean and Standard deviation of statutory scheme

		Mean	Std. Deviation
satisfied with medical and first aid schemes	.642	2.08	.922
work place regularly cleaned		2.14	1.125
Satisfied with ventilation and lighting schemes		1.90	.909
Satisfied with lunch room and rest room schemes		2.10	.953
satisfied with drinking water schemes		2.10	.863
satisfied with canteen schemes		2.18	1.155

Interpretation :In above Table we can see that Cronbach's alpha is .642., which indicates a high level of internal consistency for our scale with this specific sample. Thus the data is reliable enough for further test.

With respect to the dimensions of quality of work life assessed by the schemes and satisfaction questionnaire, and table 1 indicates that the means for the satisfied with lunch room, rest room and drinking water schemes. 2.84 which is highest and Standard Deviation is also highest for the same that is 1.155

		Mean	Std. Deviation	
Are you satisfied with transport schemes	.642	2.24	1.287	R
Are you satisfied with				
housing and recreational		2.48	1.111	
schemes				
Satisfied with social		2.04	.903	
security schemes				
satisfied with the fair				
distribution of work and		2.06	.890	
provision for rest hours				
Is there maternity schemes		2.29	022	
provided to women		2.38	.923	
employee				

Mean and Standard deviation of no statutory scheme

Interpretation: In above Table we can see that Cronbach's alpha is **.642**, which indicates a high level of internal consistency for our scale with this specific sample. Thus the data is reliable enough for further test.

With respect to the dimensions of quality of work life assessed by the schemes and satisfaction questionnaire and table indicates that the means for satisfied with housing and recreational schemes is 2.48. which is highest and Standard Deviation is also highest for the same that is 1.287.

Mean and Standard deviation of quality of work life

working in the organization give feel of security and improve your productivity schemes provided by organization motivate you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization1.96.6382.02.622.622900 correstion organization helps to improve your productivity2.02.622900 correstion organization prospect in your organization Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of work life1.94.620			Mean	Std. Deviation	
Security and improve your productivity schemes provided by organization motivate you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity1.96.638Quality of work life of organization helps to improve your productivity1.96.638Security and improve your organization helps to improve your productivity2.02.622Prospect in your organization2.02.622Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.92.665Security in your organization1.94.620	working in the				
security and improve your productivity schemes provided by organization motivate you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization Is there higher pay and opportunity for growth in your organization for the work you do Do you agree that welfare measures improve the quality of I and the production of the work you do Do you agree that welfare measures improve the quality of I and the production of the work work here adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work is the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the work you do I and the production of the production	organization give feel of	612	1.02	770	
schemes provided by organization motivate you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	security and improve	.042	1.92	.//0	
organization motivate you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	your productivity				
22.16.710you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your1.96.6382.02.622.622prospect in your organization2.02.622is there higher pay and opportunity for growth in your organization1.92.665is there adequate and fair compensation for the work you do2.00.808improve the quality of1.94.620	schemes provided by				
you to improve your quality of work life organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization Is there higher pay and opportunity for growth in s there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	organization motivate		2.16	710	
organization provide satisfactory salary according to your work Quality of work life of organization helps to improve your productivity1.96.6382.02.622.622improve your productivity2.02.622There is a good career prospect in your organization2.24.797Is there higher pay and opportunity for growth in your organization1.92.665Is there adequate and fair compensation for the work you do2.00.808Do you agree that welfare measures improve the quality of1.94.620	you to improve your		2.10	./10	
satisfactory salary according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	quality of work life				
according to your work Quality of work life of organization helps to improve your productivity There is a good career prospect in your organization Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	organization provide				
Quality of work life of organization helps to improve your productivity2.02.622.622.622.622.797.797.797.797.797.797.797.797.797.665.797.665.797.665.797.665.797.665.797.665.797.665.797.797.797.665.797.797.797.665.797.797.797.665.797.797.797.665.797.797.797.665.797.797.797.665.797.797.797.665.797.797.797.665.797.797.797.797.797.797.797.665.797	satisfactory salary		1.96	.638	
organization helps to improve your productivity2.02.622productivity2.02.622There is a good career prospect in your organization2.24.797Is there higher pay and opportunity for growth in your organization1.92.665Is there adequate and fair compensation for the work you do2.00.808Do you agree that welfare measures improve the quality of1.94.620	according to your work				
2.02.622improve your productivity2.02.622There is a good career prospect in your organization2.24.797organization2.24.797Is there higher pay and opportunity for growth in your organization1.92.665Is there adequate and fair compensation for the work you do2.00.808Do you agree that welfare measures improve the quality of1.94.620	Quality of work life of				
improve yourImprove your </td <td>organization helps to</td> <td></td> <td>2.02</td> <td>677</td> <td></td>	organization helps to		2.02	677	
There is a good career prospect in your organization2.24.797Is there higher pay and opportunity for growth in your organization1.92.665Is there adequate and fair compensation for the work you do2.00.808Do you agree that welfare measures improve the quality of1.94.620	improve your		2.02	.022	
prospect in your organization 1s there higher pay and opportunity for growth in your organization 1s there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	productivity				
organization Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	There is a good career				
Is there higher pay and opportunity for growth in your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	prospect in your		2.24	.797	
opportunity for growth in your organization1.92.665Is there adequate and fair compensation for the work you do2.00.808Do you agree that welfare measures improve the quality of1.94.620	organization				
your organization Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of	Is there higher pay and				
Is there adequate and fair compensation for the work you do Do you agree that welfare measures improve the quality of 1.94 .620	opportunity for growth in		1.92	.665	
compensation for the work you do 2.00 .808 Do you agree that welfare measures improve the quality of 1.94 .620	your organization				1
work you do Do you agree that welfare measures improve the quality of 1.94 .620	Is there adequate and fair				
Do you agree that welfare measures improve the quality of 1.94 .620	compensation for the		2.00	.808	
welfare measures improve the quality of 1.94 .620	work you do				
improve the quality of 1.94 .620	Do you agree that				
improve the quality of	welfare measures		1.04	620	
work life	improve the quality of		1.94	.020	
	work life				

Interpretation: In above Table we can see that Cronbach's alpha is **0.642**, which indicates a high level of internal consistency for our scale with this specific sample. Thus the data is reliable enough for further test.

With respect to the dimensions of quality of work assessed by the schemes life and satisfaction questionnaire and table indicates that there is a good career prospect in your organisation is 2.24 which is highest and Standard Deviation of the satisfied with the information flow is also highest for the same that is .808

Testing Hypothesis:

Hypothesis 1:

H_o:-There is no significant impact of statutory schemes on quality of work life. H1:- There is significant impact of statutory schemes on quality of work life.

Hypothesis 2:

H_o:-There is no significant impact of non-statutory schemes on quality of work life. H1:- There is significant impact of non-statutory schemes on quality of work life.

REGRESSION ANALYSIS

Linear regression is the next step up after correlation. It is used when we need to forecast the value of a variable based on the value of another variable. The variable we need to forecast is called the dependent variable (or sometimes, the outcome variable). The variable we are using to forecast the other variable's value is called the independent variable (or sometimes, the predictorvariable).

Testing Hypothesis

Hypothesis 1:

H_o:-There is no significant impact of statutory schemes on quality of work life. H1:- There is significant impact of statutory schemes on quality of work life.

REGRESSION

Model Summary

			Adjusted R	Std. Error of
Model	R	R Square	Square	the Estimate
1	.191ª	.036	.016	.575

a. Predictors: (Constant), Quality_of_work_life

Interpretation: Table describes how perfectly the model fits for the analysis. R shows the degree of correlation between the statutory And Non-statutory Rewards and quality of work life as the value of R is .191 that means there is moderate degree of relationship between both sets of data. R^2 states the strength of association, the value of R_2 ranges from 0 to 1 value closer to the 1 shows high degree of association. In the model the value of R_2 is .036 which means the strength of association between two set of data is 3.6%. That means the statutory schemes and quality of work life are moderately associated with each other. Thus the statutory schemes have significant impact on quality of work life

ANOVA^a

		Sum of				
Mode	el	Squares	Df	Mean Square	F	Sig.
1	Regression	.599	1	.599	1.812	.185 ^b
	Residual	15.860	48	.330		
	Total	16.458	49			

a. Dependent Variable: Statutory schemes.

b. Predictors: (Constant), Quality work life.

Interpretation: The table indicates that the regression model predicts the dependent variable significantly well. We have to look at the "**Regression**" row and go to the "**Sig.**" column. This shows the statistical significance of the regression model that was run. Here, p < 0.0005, which is less than 0.05, and indicates that, overall, the regression model statistically significantly predicts the outcome variable (i.e., it is a good fit for the data).

From the above table the value of Significance is .000 which means it is more than .05 indicating that the null hypothesis is accepted . Hence there is a no significant impact of statutory schemes on quality of work life.

Coefficients^a

		Unstandardized Coefficients		Standardized Coefficients		
Model		В	Std. Error	Beta	Т	Sig.
1	(Constant)	1.414	.504		2.807	.007
	Quality of work life	.318	.236	.191	1.346	.185

a. Dependent Variable: Statutory schemes

Interpretation: From the above table the regression equation can be equated as

Quality of work life =1.414 +.318(statutory Schemes)

Thus it is concluded that statutory schemes has positive impact on quality of work life. It indicated that increase in statutory schemes will help in improving quality of work life.

Hypothesis 2:

Ho:-There is no significant impact of non-statutory schemes on quality of work life

H1:- There is significant impact of non-statutory schemes on quality of work life

REGERSSION

Model Summary

			Adjusted R	Std. Error of
Model	R	R Square	Square	the Estimate
1	.191ª	.036	.016	.575

a. Predictors: (Constant), Quality of work life

Interpretation: Table how perfectly the model fits for the analysis. R shows the degree of correlation between the statutory And Non-statutory schemes And quality of work life as the value of R is .191 that means there is moderate degree of relationship between both sets of data. R^2 states the strength of association, the value of R_2 ranges from 0 to 1 value closer to the 1 shows high degree of association. In the model the value of R_2 is ..036 which means the strength of association between two set of data is 11%. That means the non - statutory schemes and quality of work life are moderately associated with each other. Thus the non-statutory schemes have significant impact on quality of work life.

ANOVA^a

Mod	lel	Sum of Squares	Df	Mean Square	F	Sig.
1	Regression	.440	1	.440	1.555	.219 ^b
	Residual	13.579	48	.283		
	Total	14.019	49			

a. Dependent Variable: Non statutory schemes

b. Predictors: (Constant), Quality_of_work_life

Interpretation: The table indicates that the regression model predicts the dependent variable significantly well. We have to look at the "**Regression**" row and go to the "**Sig.**" column. This indicates the statistical significance of the regression model that was run. Here, p < 0.0005, which is less than 0.05, and indicates that, overall, the regression model statistically significantly predicts the outcome variable (i.e., it is a good fit for the data).

From the above table the value of Significance is .000 which means it is more than .05 indicating that the null hypothesis is accepted . Hence there is a no significant impact of non-statutory schemes on quality of work.

Coefficients^a

Γ					Standardized		
			Unstandardized Coefficients		Coefficients		
	Model		В	Std. Error	Beta	t	Sig.
Γ	1	(Constant)	1.730	.466		3.712	.001
		Quality of work life	.272	.218	.177	1.247	.219

a. Dependent Variable: Non-statutory schemes

Interpretation: From the above table the regression equation can be equated as

Quality of work life=1.730 +.272(statutory schemes)

Thus it is concluded that non statutory schemes has positive impact on quality of work life. It indicated that increase in non-statutory schemes will help in improving quality of work life.

CONCLUSION

The main goal of this study was for knowing the existing welfare status, awareness and implementation of labour scheme and its impact on the Quality of work life. Taking into consideration, all the principles of "labour welfare" like social responsibility, efficiency, participation, accountability and timeliness all of these aim to convey that inducing an employee welfare program which helps to build up a sense of loyalty which will helps to achieve organizational goals. In the study conducted on "labour welfare schemes on Quality of work life" it was found that organization adopted most of the statutory and non-statutory welfare schemes

It is evident from the study that a variety of factors such as influence Quality of work life. It was also significant to discover that there is a direct and positive relationship between labour welfare scheme and Quality of work life .

The management required to provide good scheme to all labour in such way that labour become satisfied about labour welfare scheme. It increases productivity as well as Quality of work life. Therefore there is necessity of making some provision for improving the welfare facility through that labour will become happy, labour performance level become increase. It leads to improve favorable effects of profitability and products of the organization. At last it can be conclude that the labour welfare scheme provided by the company to labour are satisfied and it is commendable, but still of scope is there for further improvement. So that Quality of work life can be enhanced to accomplish the organizational goals.

BIBLIOGRAPHY

Balakrishnan.1976. Motivational approaches to industrial management, Indian manager, 7(3),259-287.

Hartenstein, A., & Huddleston, K. (1984). Values; The cornerstone of qwl. Training and Development Journal, 38, 65-66.

Havlovic, S.J., (1991). Quality of work life and human resource outcomes. Industrial Relation, 30(3), 469-479.

Sirgy, M.J., Efraty, d., Siegel, P., and Lee, D., (2001), "A new measure of quality of work life (qowl) based on need satisfaction and spillover theories", Social Indicators Research, Vol55, pp.241-302.

Robbins, T. L., Crino, M. D., &Fredendall, L. D. (2002). An integrative model of the empowerment process. Human Resources Management Review, 12, 419-443. Robins, S. P. (1989). Organizational Behavior: Concepts, Controversies, and Applications. New Jersey:

RaduanChe Rose, Loose Beh, JegakUli, &KhairuddinIdris.(2006). University of Malaysia, Quality of Work Life, Implication of Career Dimensions, Journal of Social Science Research , pp. 61-67.

Prentice Hall.Saraji, G. N., Dargahi, H. (2006).Study of Quality of Work Life (QWL). Iranian Journal of Public Health, 35(4), 8-14.

Rethinam, G. S. (2008).Constructs of Quality of Work Life: A Perspective of Information and Technology Professionals. European Journal of Social Sciences, 7(1), 58-70.