



MID CAREER CRISIS

Literature review & concept exploration

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Abstract: This study has been undertaken to investigate the key determinants of the "Mid-Career Crisis". The "Mid-Career Crisis" being an unavoidable part of mid-career, midcareer crisis is nearly universal, or sometimes experienced by only a minority. This is a transactional phase where employees must decide what to do in the future. During this stage employees feel that they have stagnant in their careers and difficult to focus on pre planed career path. Most of the time employee feels that they have lost and stuck in a position that has become boring and lost the challenge that made him/her take career path. "Midlife crisis" also be seen as reassessment career path, and be key contributor successful career.

1.INTRODUCTION

As the world continues to evolve at an unprecedented pace, individuals find themselves navigating increasingly complex and competitive career landscapes. Within this context, the phenomenon of mid-career crisis has garnered attention from researchers, psychologists, and professionals alike. This pivotal stage in one's professional journey is characterized by a sense of disillusionment, dissatisfaction, and uncertainty, leading individuals to question their career choices and goals. Understanding and identifying mid-career crises is crucial, as it enables individuals and organizations to address the challenges and opportunities associated with this critical phase.

The concept of a mid-career crisis emerged from observations of individuals who experienced a profound sense of discontentment and restlessness during their mid-30s to mid-40s. Traditionally, this phase has been regarded as a time of stability, competence, and expertise, where individuals are expected to be at the peak of their professional performance. However, reality often deviates from these expectations, as many individuals encounter a profound shift in their perspectives, aspirations, and priorities.

One of the key factors contributing to mid-career crises is the misalignment between an individual's personal values, passions, and their current career path. Over time, as individuals accumulate experiences and reflect on their accomplishments, they may realize that their current trajectory does not align with their authentic selves. This realization can trigger a deep sense of dissatisfaction and existential questioning, leading individuals to contemplate major career transitions or even a complete departure from their chosen field.

Another significant contributor to mid-career crises is the rapid pace of technological advancements and the resulting disruptions across various industries. Professionals who have invested years in mastering a particular skill set or domain may suddenly find their expertise becoming obsolete or devalued. This technological obsolescence can undermine their confidence and leave them grappling with the need to reinvent themselves and acquire new skills in order to remain relevant in the ever-changing job market.

Moreover, mid-career crises are often intertwined with personal life transitions. This period coincides with important life events, such as marriage, parenthood, and caregiving responsibilities, which can profoundly impact one's priorities and work-life balance. The juggling act between professional aspirations and personal obligations can create a sense of overwhelm and frustration, ultimately leading to a mid-career crisis.

Identifying mid-career crises requires a nuanced understanding of the signs and symptoms exhibited by individuals experiencing this phenomenon. While it is important to acknowledge that each individual's experience is unique, several common indicators can help researchers and professionals identify those who may be undergoing a mid-career crisis. These signs may include a persistent feeling of emptiness or lack of fulfillment, a decline in job performance or motivation, increased irritability or dissatisfaction with work-related tasks, and a longing for a sense of purpose and meaning in their professional lives.

By recognizing these signs and understanding the underlying factors contributing to mid-career crises, organizations and individuals can proactively address and navigate this critical phase. Creating supportive and flexible work environments, offering opportunities

for professional development and growth, and fostering open and honest conversations about career aspirations can all contribute to mitigating the negative effects of mid-career crises.

In conclusion, mid-career crises represent a significant and often overlooked phenomenon that affects professionals across various industries. The interplay between personal values, technological advancements, and life transitions contributes to this critical phase in one's career journey. Identifying mid-career crises is essential for individuals and organizations to foster resilience, growth, and fulfillment in the face of evolving career landscapes. By understanding the signs and addressing the underlying factors, individuals can navigate this stage with greater clarity, purpose, and success.

2.NEED OF THE STUDY

The concept of a mid-career crisis has gained significant attention in recent years as professionals navigate the complex landscape of their working lives. While the traditional notion of a mid-life crisis focuses on personal issues, the mid-career crisis centers around dissatisfaction, stagnation, and a sense of purposelessness in one's professional trajectory. Recognizing the need to understand and address this phenomenon, this research study aims to delve into the various factors contributing to mid-career crisis and shed light on its impact on individuals and organizations.

Importance of the Study:

The significance of identifying and understanding the mid-career crisis cannot be overstated. In today's rapidly evolving and competitive job market, professionals are encountering unique challenges and pressures that can trigger feelings of disillusionment and discontentment. By examining the mid-career crisis, this study seeks to provide valuable insights into the experiences of individuals who find themselves at this juncture and offer guidance for both employees and employers to effectively address and navigate this critical phase.

Individual Perspective:

For individuals experiencing a mid-career crisis, it is essential to explore the underlying causes of dissatisfaction and disillusionment. This study aims to investigate factors such as unmet career expectations, lack of growth opportunities, work-life balance issues, burnout, and feelings of professional stagnation. By gaining a deeper understanding of these factors, the study seeks to provide strategies and interventions that can empower individuals to proactively manage their mid-career crisis and make informed decisions to reignite their professional passion and fulfillment.

Organizational Perspective:

The impact of mid-career crisis extends beyond individual professionals. Organizations are affected by reduced employee productivity, increased turnover rates, and diminished employee engagement when their workforce faces mid-career challenges. This study recognizes the need to examine the role organizations play in contributing to or mitigating mid-career crisis. By identifying organizational practices that foster growth, skill development, and meaningful career pathways, this research aims to provide recommendations for creating supportive work environments that nurture employee well-being and career longevity.

Implications for Society:

Understanding mid-career crisis is not only beneficial for individuals and organizations but also for society as a whole. A significant portion of a person's life is dedicated to their career, and when individuals face a mid-career crisis, it can have adverse consequences on their mental health, job satisfaction, and overall quality of life. By identifying the factors contributing to mid-career crisis and offering evidence-based solutions, this study aims to contribute to the creation of a more fulfilling and sustainable work environment, positively impacting society by promoting the well-being and productivity of its workforce.

This research study on identifying mid-career crisis aims to shed light on the experiences of professionals facing dissatisfaction and stagnation in their careers. By exploring the individual and organizational perspectives, the study seeks to provide insights and recommendations to empower individuals to navigate this critical phase successfully. Furthermore, the study's findings can assist organizations in developing supportive strategies that foster employee growth, well-being, and long-term engagement. Ultimately, this research has far-reaching implications for individuals, organizations, and society as it endeavors to address and alleviate the mid-career crisis, leading to more fulfilling and productive professional lives.

3.LITERATURE REVIEW

What is the Mid Career Crisis?

Elliot Jaques, the psychoanalyst who coined the phrase "midlife crisis" back in 1965¹⁴. Although there is no comprehensive theory of Mid-career crisis, but According to the Webster's dictionary "mid" means that is in the middle. "Career" (thesaurus) says employment, job, life-work, occupation, According to the Miriam-Webster Dictionary (MWD), career derives from the Latin term carrus (English: car), and the Middle Latin term carraria (English: road for vehicles). One definition is "a field or pursuit of consecutive progressive achievement especially in public, professional, or business life," which seems to focus on the objective, observable activities, behaviours, or events of work. Career is often seen, then, as an occupation in a professional field, versus an occupation in a field that does not require specialized training. By contrast, Hughes (1958) characterizes career "as the moving perspective in which the person sees life as a whole and interprets the meanings of his various attitudes, actions, and the things which happen to him." This open definition draws attention to subjective aspects of career and the ways individuals impose meaning onto events in their life. Striking a middle ground between subjective and objective definitions, Arthur and Lawrence (1984) describe a career as "a sequence of attitudes, activities or behaviours associated with work roles experienced throughout a person's lifetime and "Crisis" is define in dictionary as turning point or decisive moment, in illness; time of acute danger or suspense.

But now you start to question whether you're in the right position, and wonder if this is what you want to do for the rest of your working life. You're feeling unfulfilled in your job and long for something different, but you have no idea what that might be. You're experiencing what one may call a 'mid-career crisis'¹. Many people in their mid-career therefore start looking for new meaning both in their personal lives and inside their work. If this is not given due consideration it can cause unhappiness at work, and the feeling of being lost and incapable of deciding on the right carrier path¹.

Mid-career crisis, like mid-life crisis doesn't necessarily have definite triggers. After putting in more than 10-15 years of work in a particular job, one might feel emotionally weak and saturated as creativity begins to feel stifled doing the same work over and over again. Feeling switched off, losing sense of focus at work and feeling un-challenged are some common problems people face ².

Theories of Career Development 4

Although there is no comprehensive theory of mid-life career transition, the issue has been addressed by theorists of adult development and occupational choice, who share many similar ideas. These theorists assume: 1) that people are able to choose the correct career when they become an adult, and 2) that work and choice of career are of central importance to people throughout their adult life. The career theories presented below are those that often accompany explanations of mid-life career change. These theories explain career development in chronological stages (Erikson, 1968; Gilligan, 1982; Gould, 1978; Levinson, 1978; Schein, 1971; Super, Savickas, & Super, 1996), or as a matching of personality and abilities with occupation and environment (Holland, 1992; Dawis & Loftquist, 1984). Other theories are reviewed because they view career development not only in relation to psychological factors, but also in relation to sociopolitical, historical, and cultural context (Gottfredson, 1996; Hotchkiss & Borow, 1996; Young, Valach, & Collin, 1996). This latter perspective is most similar to the point of view taken in this study.

Trait and Factor

This theory began with Parsons, who proposed that a choice of a vocation depended upon (1) an accurate knowledge of yourself, (2) thorough knowledge of job specifications, and (3) the ability to make a proper match between the two. He wrote: "In the wise choice of a vocation there are three broad factors: (1) a clear understanding of yourself, your aptitudes, abilities, interests, ambitions, resources, limitation; (2) a thorough knowledge of the requirements and conditions of success, advantages and disadvantages, compensation, opportunities, and prospects in different lines of work; and (3) true reasoning on the relations of these two groups of acts" (Parsons, 1909/1989, p.5). Two major assumptions of trait and factor theory are: (1) that individuals and job traits can be matched, and (2) that close matches are positively correlated with job success and satisfaction. These ideas are still part of our career counseling approach today.

John Holland Vocational Personalities and Environments 3

This typology theory was developed to organize the voluminous data about people in different jobs and the data about different work environments, to suggest how people make career choices and to explain how job satisfaction and vocational achievement occur. Holland suggested that "people can function and develop best and find job satisfaction in work environments that are compatible with their personalities" (ICDM, 1991, p. 4-4). Holland based his theory of personality types on several assumptions. People tend to choose a career that is reflective of their of their personality. Because people tend to be attracted to certain jobs, the environment then reflects this personality. He classified these personality types and work environments into six types which he labeled realistic, investigative, artistic, social, enterprising, and conventional (often referred to by the acronym RIASEC). He suggests that the closer the match of personality to job, the greater the satisfaction. All types are part of each of us. However, one type is usually evidenced most strongly. We may even resemble up to three of the types. Holland developed a hexagon model that illustrates some key concepts: consistency, differentiation, identity, and congruence.

A very brief overview of the six personality types, six work-related activities, and sample occupations is presented below.

TYPE	ACTIVITIES	OCCUPATIONS
Realistic	Working with things, i.e. tools and machines	Farmer Carpenter Mechanical Engineer
Investigative	Working with information i.e. abstract ideas and theories	Chemist
Artistic	Creating things	Painter Writer
Social	Helping people	Social Worker Counselor
Enterprising	Leading others	Sales Representative Entrepreneur
Conventional	Organizing data	Night Auditor Secretary

For an in-depth description, refer to The Self-Directed Search Professional Manual listed in the reference section. "Holland's theory places emphasis on the accuracy of self-knowledge and career information necessary for career decision making" (Zunker, 1994, p.49). Although the theory appears to be applicable to both male and female workers, there is some question of gender bias in that most females frequently tend to score predominately in three personality types: artistic, social, and conventional. Holland suggests that in our sexist society, females will display a greater interest in female-dominated occupations.

Super's Theory 3

Donald Super (1957) and other theorists of career development recognize the changes that people go through as they mature. Career patterns are determined by socioeconomic factors, mental and physical abilities, personal characteristics and the opportunities to which persons are exposed. People seek career satisfaction through work roles in which they can express themselves and implement and develop their self-concepts. Career maturity, a main concept in Super's theory, is manifested in the successful accomplishment of age and stage developmental tasks across the life span.

Self-concept is an underlying factor in Super's model: "...vocational self-concept develops through physical and mental growth, observations of work, identification with working adults, general environment, and general experiences....As experiences become broader in relation to awareness of world of work, the more sophisticated vocational self-concept is formed" (Zunker, 1994, p.30). Super's contribution was the formalization of stages and developmental tasks over the life span:

STAGE	AGE	CHARACTERISTICS
Growth	Birth - 14 of 15	Form self-concept, develop capacity, attitudes, interests, and needs, and form a general understanding of the world of work.
Exploratory	15-24	"Try out" through classes, work experience, hobbies. Collect relevant information. Tentative choice and related skill development.
Establishment	25-44	Entry skill building and stabilization through work experience.
Maintenance	45-64	Continual adjustment process to improve position.
Decline	65+	Reduced output, prepare for retirement.

People change with time and experience, and progress go through the following vocational development stages:

VOCATIONAL	AGES	GENERAL CHARACTERISTICS & DEVELOPMENTAL TASK
Crystallization	14-18	Developing and planning a tentative vocational goal
Specification	18-21	Firming the vocational goal
Implementation	21-24	Training for and obtaining employment
Stabilization	24-35	Working and confirming career choice
Consolidation	35+	Advancement in career

Although Super originally presented the stages and tasks in a sequential manner, he later added that we cycle and recycle throughout our life span as we adapt to changes in ourselves as well as to the trends in the work place. Understanding these ages and related stages of career development helps the facilitator select appropriate responses and activities. Super and Thompson (1979) identified six factors in vocational maturity: (1) awareness of the need to plan ahead, (2) decision-making skills, (3) knowledge and use of information resources, (4) general career information, (5) general world of work information, and (6) detailed information about occupations of preference. Super also looked at the different roles we play during our lifetimes and the relative importance we give to those roles at different times in our lives.

Krumboltz's Social Learning Theory

Much growth takes place as a result of learning and imitating the behavior of others. Krumboltz developed a theory of career decision making and development based on our social learning, or environmental conditions and events, genetic influences and learning experiences. People choose their careers based on what they have learned. Certain behaviors are modeled, rewarded and reinforced.

Decision Making Theories

Some decision-making theories hypothesize that there are critical points in our lives when choices are made that greatly influence our career development. These decision making points are such events as educational choices, entry-level job positions, changing jobs, etc. Other decision-making theories concerned with ongoing choices across the life span. The decisions that we make are influenced by our awareness of the choices that are available to us and our knowledge of how to evaluate them. Others address our complex environment. For example, H.B. Gelatt says, "We make our decisions based upon what is actual and what is actual is never static" (Gelatt, 1991, p. 1).

Cognitive Theories

Cognitive theories of career development are built around how individuals process, integrate and react to information. The ways in which individuals process information are determined by their cognitive structures. These structures influence how individuals see themselves, others and the environment. Cognitive theories suggest ways to help clients build or refine a hierarchy of thinking skills and decision making skills that influence career development

Ginzberg Ginsburg Axelrad and Herma Theory – 1951 3

Recognizing that vocational choice is influenced by four facts: the reality factor, the influence of the educational process, the emotional factor and individual values this theory proposes that it is a development path that leads to career choice. Starting in preteen and ending in young adulthood, individuals pass through three stages: fantasy, tentative and realistic. In the fantasy stage, the child is free to pursue any occupational choice. Through this process the child's preferred activities are identified and related to future career choices. Beginning in the preteen years and continuing through high school, the young person further defines their interests in, capacity for and values of an occupational choice. The cumulative effect of the process is the transition process in which the adolescent begins the career choice process, recognizes the consequences and responsibility of that choice. The realistic stage, spanning from mid-adolescence through young adulthood, has three sub-stages: exploration, crystallization and specification. In the exploration stage the adolescent begins to restrict choice based on personal likes, skills and abilities. In the crystallization stage an occupational choice is made. Followed by the specification stage where the individual pursues the educational experiences required achieving his career goal. Does this theory fit with every adolescent's career choice process? No. It has been recognized that issues of gender, race and social class come into play to open or close doors of occupational choice.

Lent Brown and Hackett's Social Cognitive Career Theory – 1987 3

The Social Cognition Career Theory (SCCT) has grown out of Albert Bandura's social cognitive theory and attempts to address issues of culture, gender, genetic endowment, social context and unexpected life events that may interact with and supersede the effects of career-related choices. The SCCT focuses on the connection of self-efficacy, outcome expectations and personal goals that influence an individual's career choice. SCCT proposes that career choice is influenced by the beliefs the individual develops and refines through four major sources: a) personal performance accomplishments, b) vicarious learning, c) social persuasion and d) physiological states and reactions. How these aspects work together in the career development process is through a process in which an individual develops an expertise/ability for a particular endeavor and meets with success. This process reinforces one's self-efficacy or belief in future continued success in the use of this ability/expertise. As a result, one is likely to develop goals that involve continuing involvement in that activity/endeavor. Through an evolutionary process beginning in early childhood and continuing throughout adulthood, one narrows the scope to successful endeavors to focus on and form a career goal/choice. What is critical to the success of the process is the extent to which one views the endeavor/activity as one at which they are successful and offers valued compensation. The contextual factors come into play by influencing the individual's perception of the probability of success. If the person perceives few barriers the likelihood of success reinforces the career choice, but if the barriers are viewed as significant there is a weaker interest and choice actions. By adolescence, most people have a sense of their competence at a vast array of performance areas, along with convictions about the likely outcomes of a career. Through a process of intervening learning experiences that shape further one's abilities and impacts self-efficacy and outcome beliefs, one's vocational interests, choices and performances are shaped and reshaped. The SCCT differs from the majority of existing career theories in its dynamic nature. Through its focus upon the role of the self-system and the individual's beliefs the inherent influence of the social and economic contexts are addressed

Schein's Model of Career Development 4

Schein (1971) also configures career development according to age. Further, he proposes that most careers develop along three basic dimensions: 1) vertical movement (promotion up the hierarchy within an organization), 2) horizontal movement (changes in specific job functions or in major fields or specialties), and 3) radial movement (toward the inner circle of management in an organization - often vertical movement, but not necessarily). Schein (1971) postulates that different career stages are marked by contrasting issues, relating to early, middle, and late career stages. In their early career, most individuals in their early thirties have fairly clear ideas (self-perceptions or career anchors) of their talents and abilities, needs and motives, and attitudes and values. Self-perceptions come to guide and stabilize people's careers, as they attempt to choose jobs and goals consistent with these basic characteristics. Career anchors tend to firmly attach individuals' careers to their underlying abilities, needs, and values. Career anchors take several distinct forms: technical or functional (decisions that involve the content of work), managerial competence (desire high-level management positions; enjoy analysing and problem-solving, influencing others, exercising power), security and stability (long-term employment with single large firm), creativity or entrepreneurship (create unique product, do not like large bureaucracy), and autonomy or independence (free of external constraints, work at own pace, set own goals). Mid-career is the period after one feels established and has achieved "perceived mastery" in an occupational or career role, and prior to the commencement of the "disengagement process." A new issue is the "career plateau" (dead end in career, unlikely to gain further promotion or increased responsibility and authority). During this period, feedback and recognition often decrease, reducing feelings of success. Individuals may initiate career exploration at this stage, and ask themselves questions such as: "What do I really get from and give to my work, spouse, children, friends, community, and self? What are my real values and how are they reflected in my life?"

They might make new choices about career and family or finally accept old choices as appropriate. They may seek and assume new roles within the organization or new jobs outside it. At the extreme, they may experience a "mid-career crisis," in which they question the fundamental value, appropriateness, and real accomplishment of their career and family. They must assess their own accomplishments, locate their own life goals and values, and make final decisions about their careers. The mid-career crisis may be compounded by difficulties in their family arrangements. Dealing with the independence and possible rebellion of their own children

may reinforce feelings of inadequacy or dissatisfaction. These feelings may in turn restrict their ability to perform effectively at work. Furthermore, extra financial demands for support in their households may intensify the stress experienced.

RESEARCH METHODOLOGY

Mid-career crisis is a phenomenon experienced by individuals in the middle stage of their professional lives, characterized by a sense of stagnation, disillusionment, or dissatisfaction with their careers. To gain a deeper understanding of this complex issue, a comprehensive research methodology is crucial.

The research will employ a subjective approach to capture the multifaceted nature of mid-career crisis and explore the subjective experiences of individuals. A phenomenological research design will be adopted, as it allows for an in-depth exploration of personal perceptions, meaning, and lived experiences related to mid-career crisis. This design will enable researchers to gain rich insights into the psychological, emotional, and professional aspects.

RESEARCH OUTPUT

The purpose of this study is less concerned with testing theory-based hypotheses rather than with understanding the experience of Mid-career crisis. This study will begin with an exploration of the main concepts, theories of career development and research on Mid-career crisis.

The research will focus on following objectives:-

1. How to identify mid-career crisis
2. What are the factors responsible for Mid career itch
3. Why does job satisfaction suffer during midlife?
4. Relation between family crises , economic condition of organization or carrier goals.
5. Critical success factor to overcome for mid age itch.
6. What steps employee can take during this stage?
7. Relation between Age and work experience for mid-career factors

After exploring and reviewing the literature available on mid-carrier crises, we find that there is immense scope for research on this topic. There are two phase where in the research could complete. One during designing the research proposal and second phase is where the actual research could complete. Methodology used in during, designing the research proposal are literature review and exploring external source like internet, research papers etc.

A structured questioner will explore the second phase for research. The population for the study would comprise professionals both gender working for private and public sector in India. Targeted group will be professionals at mid level of the organization.

HOW TO IDENTIFY MID-CAREER CRISIS

A mid-career crisis can manifest in various ways and may differ from person to person. However, there are some common signs and indicators that can help you identify if you're experiencing a mid-career crisis. Here are a few things to consider:

- a) Lack of motivation and enthusiasm: If you find yourself lacking the drive and passion for your work that you once had, or you feel consistently bored or unfulfilled, it could be a sign of a mid-career crisis.
- b) Feeling stuck or stagnant: You may feel like you're in a career rut with limited opportunities for growth or advancement. You might find yourself questioning whether you're on the right path or if there's something more fulfilling you could be doing.
- c) Increased cynicism or negativity: A mid-career crisis can lead to increased negativity or cynicism towards your work, colleagues, or the industry as a whole. You may become disillusioned with the goals and values of your profession.
- d) Longing for change or exploration: You might feel a strong desire for change, seeking new challenges or exploring different career options. You could find yourself daydreaming about pursuing a different profession or industry.
- e) Physical and emotional symptoms: Experiencing physical symptoms like chronic fatigue, sleep disturbances, headaches, or emotional symptoms such as anxiety, irritability, or depression can be a sign of a mid-career crisis. These symptoms may be caused by the stress and dissatisfaction associated with feeling stuck or unfulfilled in your career.
- f) Questioning life choices and priorities: You may begin to question your life choices and priorities, reflecting on whether your current career aligns with your values, interests, and long-term goals. This introspection can be a clear indicator of a mid-career crisis.
- g) If you resonate with several of these signs, it may be a good idea to take some time for self-reflection and evaluation. Consider seeking guidance from a career counselor, mentor, or trusted confidant who can help you navigate through this phase and explore potential avenues for change or growth.

FACTORS CAN CONTRIBUTE TO A MID-CAREER CRISIS.

- a) Job dissatisfaction: Feeling dissatisfied with your current job, including aspects such as the work itself, the work environment, the company culture, or the lack of growth opportunities, can trigger a mid-career crisis. You may feel that your current job no longer aligns with your values, interests, or long-term goals.
- b) Lack of fulfillment: If you find that your work lacks meaning or purpose, it can lead to a sense of emptiness or dissatisfaction. You may yearn for work that is more fulfilling and allows you to make a meaningful impact.
- c) Burnout: Prolonged periods of stress, overwhelm, and excessive workload can contribute to burnout, which can eventually lead to a mid-career crisis. Burnout can leave you feeling emotionally drained, mentally exhausted, and disengaged from your work.
- d) External expectations and societal pressure: Societal and cultural expectations about success and achievements can play a role in triggering a mid-career crisis. If you feel pressure to meet certain milestones or conform to societal norms, you may question whether you're on the right path.
- e) Desire for personal growth and development: As individuals evolve and change over time, their goals, interests, and priorities can shift. You might find yourself wanting to pursue new skills, explore different industries, or take on new challenges to continue your personal growth and development.
- f) Life events and transitions: Significant life events such as marriage, having children, reaching a certain age, or experiencing a personal loss can trigger introspection and a reevaluation of one's career. These events may prompt you to reassess your priorities and seek greater fulfillment in your professional life.
- g) Comparison and self-reflection: Comparing your achievements, progress, or success to others can create feelings of inadequacy or a sense of being "left behind." Self-reflection and introspection may lead you to question whether you're on the right track or if there are other paths that would bring you greater satisfaction.

Remember, a mid-career crisis is not uncommon, and it can serve as an opportunity for growth and positive change. Taking the time to understand the factors contributing to your crisis can help you make informed decisions about your career path moving forward.

THE "MID-CAREER ITCH"

The "mid-career itch" refers to a feeling of restlessness or a desire for change that can arise during the middle stages of one's career. It can be caused by various factors. Here are some factors that can contribute to the mid-career itch:

- a) Lack of growth and advancement opportunities: If you feel that your current job or organization doesn't provide sufficient opportunities for growth, promotion, or new challenges, it can create a sense of stagnation and lead to the mid-career itch.
- b) Increased self-awareness and reflection: As you gain more experience and self-awareness, you may develop a clearer understanding of your strengths, passions, and interests. This self-reflection can make you realize that your current career path may not align with your evolving goals and aspirations, prompting the desire for change.
- c) Changing priorities and values: Over time, your priorities and values can shift. You may start prioritizing factors like work-life balance, personal fulfillment, or making a positive impact. If your current career doesn't align with these changing priorities and values, it can trigger the mid-career itch.
- d) Desire for new challenges: After years of working in the same field or position, you may crave new challenges and opportunities to stretch your skills and capabilities. The desire for intellectual stimulation and growth can drive the mid-career itch.
- e) External influences and comparisons: Comparing your career progress with others or being influenced by societal expectations can contribute to the mid-career itch. Seeing peers or colleagues achieving milestones or pursuing different paths can make you question your own choices and ignite a desire for change.
- f) Burnout and dissatisfaction: Experiencing prolonged stress, burnout, or dissatisfaction with your current job can trigger the mid-career itch. If you feel emotionally drained, undervalued, or disengaged, you may seek a fresh start or a more fulfilling work environment.
- g) Technological advancements and industry changes: With the rapid pace of technological advancements and industry disruptions, you might feel the need to adapt or pivot your career to stay relevant. The fear of becoming obsolete or missing out on emerging opportunities can contribute to the mid-career itch.

It's important to approach the mid-career itch with thoughtful consideration and planning. Reflect on your goals, values, and interests, and explore possibilities for growth and change that align with your aspirations. Seeking guidance from mentors, career coaches, or professionals in the desired field can also provide valuable insights and support during this phase.

WHY DOES JOB SATISFACTION SUFFER DURING MIDLIFE?

The phenomenon of declining job satisfaction during midlife, focusing on the factors that contribute to this trend. Midlife is a critical stage in an individual's career journey, often characterized by a decrease in overall job satisfaction. Understanding the underlying causes of this decline is crucial for organizations and individuals alike, as it can have significant implications for productivity, employee retention, and overall well-being. Drawing upon existing research and theories, this article highlights several key factors that contribute to the decline in job satisfaction during midlife, including career plateau, work-life balance challenges, changing priorities, and generational differences. By examining these factors, organizations can implement strategies to support employees in navigating the midlife career stage and enhance overall job satisfaction and engagement.

Job satisfaction is a critical aspect of an individual's overall well-being, affecting productivity, motivation, and work-related attitudes. However, research suggests that job satisfaction tends to decline during midlife, leading to concerns for both individuals and organizations. This article aims to shed light on the reasons behind the decline in job satisfaction during midlife and explore potential strategies to mitigate its negative impact.

- 1) **Career Plateau:** Midlife often coincides with a sense of career plateau, where individuals perceive limited growth opportunities and reduced prospects for advancement. This stagnation can lead to decreased motivation, diminished satisfaction, and a sense of professional dissatisfaction.
- 2) **Work-Life Balance Challenges:** As individuals progress through their careers, the demands of personal and professional responsibilities tend to intensify. Balancing work obligations with familial responsibilities and personal pursuits becomes increasingly complex during midlife, contributing to feelings of stress, overload, and reduced job satisfaction.
- 3) **Changing Priorities and Values:** Midlife is a phase where individuals reassess their priorities and values. As personal goals and aspirations evolve, misalignment between one's current job and these changing priorities can result in reduced job satisfaction. Factors such as seeking meaning, pursuing personal growth, or prioritizing work-life integration can lead to dissatisfaction with the existing professional circumstances.
- 4) **Generational Differences:** Generational cohorts experience work and career differently. The midlife generation, often labeled Generation X, may have different expectations and needs compared to previous or subsequent generations. Factors such as leadership style, feedback preferences, and work-life integration expectations can influence job satisfaction during midlife.
- 5) **Coping Strategies and Interventions:** To address declining job satisfaction during midlife, organizations can adopt proactive measures. These may include career development programs, mentoring initiatives, flexible work arrangements, and employee assistance programs. Providing support and resources that specifically address the challenges faced by midlife employees can help alleviate job dissatisfaction and enhance engagement.
- 6) **Implications for Organizations:** Understanding the factors contributing to declining job satisfaction during midlife is crucial for organizations. By recognizing the unique challenges faced by midlife employees, companies can implement tailored strategies and policies to foster a positive work environment, promote professional growth, and enhance job satisfaction. This, in turn, can contribute to higher levels of employee engagement, productivity, and retention.
- 7) **Midlife represents a critical juncture in an individual's career, often accompanied by a decline in job satisfaction. By identifying and understanding the factors contributing to this decline, organizations and individuals can take proactive steps to mitigate its impact. Recognizing career plateaus, addressing work-life balance challenges, adapting to changing priorities and values, and acknowledging generational differences are crucial for enhancing job satisfaction during midlife. Organizations that invest in strategies to support midlife employees can cultivate a positive work environment that promotes well-being, productivity, and long-term success.**

THE RELATIONSHIP BETWEEN FAMILY CRISES, ECONOMIC CONDITIONS OF ORGANIZATIONS, AND CAREER GOALS:

This article explores the intricate relationship between family crises, the economic condition of organizations, and individual career goals. Family crises, such as marital difficulties, health issues, or financial struggles, can have a profound impact on individuals' professional lives and their ability to pursue and achieve career goals. Additionally, economic conditions within organizations, such as recessions, downsizing, or financial instability, can significantly influence individuals' career trajectories and aspirations. Understanding the interplay between family crises, organizational economics, and career goals is crucial for both employees and organizations to navigate and overcome these challenges effectively. This article synthesizes existing research and theories to shed light on the complex dynamics and proposes strategies to mitigate adverse effects and foster career resilience.

The intersection of family crises, organizational economics, and career goals is a critical area of study, as it influences individuals' professional trajectories and overall well-being. This article aims to examine the relationship between family crises, economic conditions within organizations, and the impact on career goals. By understanding these connections, individuals can navigate challenges more effectively, and organizations can create supportive environments conducive to career growth and development.

- a) **Family Crises and Career Goals:** Family crises, such as relationship breakdowns, caring for ill family members, or financial hardships, can disrupt individuals' career trajectories. These crises can result in compromised career goals, decreased motivation, and challenges in maintaining work-life balance. The extent to which individuals can manage and cope with family crises can significantly impact their ability to pursue and achieve their career aspirations.
- b) **Economic Conditions of Organizations and Career Goals:** The economic conditions within organizations, including economic recessions, downsizing, or financial instability, can have a substantial impact on employees' career goals and aspirations. Uncertain economic climates may limit job opportunities, hinder professional growth, and create job insecurity, leading individuals to revise or alter their career goals.
- c) **Mediating Factors:** Several mediating factors influence the relationship between family crises, organizational economics, and career goals. These factors may include social support systems, coping strategies, personal resilience, access to resources, and organizational culture. Understanding these factors can help individuals and organizations mitigate the adverse effects of family crises and economic conditions on career goals.
- d) **Strategies for Individuals:** Individuals facing family crises and navigating challenging economic conditions can adopt various strategies to maintain focus on career goals. These strategies may include seeking support from family, friends, or professional networks, maintaining a proactive mindset, engaging in career planning and development activities, and embracing adaptability and flexibility.
- e) **Strategies for Organizations:** Organizations can play a pivotal role in supporting employees during family crises and economic uncertainty. Implementing policies and programs that offer flexible work arrangements, providing employee

assistance programs, promoting work-life balance, and fostering a supportive organizational culture can mitigate the negative impact on individuals' career goals.

- f) **Career Resilience:** Developing career resilience is crucial for individuals facing family crises and economic challenges. Building resilience involves enhancing self-awareness, nurturing a growth mindset, cultivating a diverse skill set, and seeking opportunities for continuous learning and professional development. By building resilience, individuals can better adapt to changing circumstances and maintain progress towards their career goals.
- g) The relationship between family crises, economic conditions of organizations, and career goals is complex and multifaceted. Understanding the interplay between these factors is vital for individuals and organizations alike. By acknowledging the impact of family crises and organizational economics on career goals, individuals can adopt effective coping strategies, while organizations can create supportive environments that foster career resilience. With such approaches, individuals can navigate challenges and pursue fulfilling and successful careers, even in the face of adversity.

CRITICAL SUCCESS FACTORS TO OVERCOME THE MID-CAREER ITCH:

The mid-career itch, characterized by restlessness and a desire for change, poses significant challenges for individuals in their mid-career stage. Overcoming this itch and finding renewed satisfaction and fulfillment in one's professional life requires a proactive approach. This article examines the critical success factors that can help individuals navigate and overcome the mid-career itch. Drawing upon existing research and theories, this study highlights key factors such as self-reflection, skill development, networking, work-life integration, and embracing change. By understanding and implementing these critical success factors, individuals can effectively manage the mid-career itch and transition towards a more fulfilling and successful career.

The mid-career itch is a common phenomenon that affects individuals in their mid-career stage, often leading to restlessness and a desire for change. This article explores the critical success factors necessary to overcome this itch and find renewed satisfaction and purpose in one's professional life.

- a) **Self-Reflection and Assessment:** Engaging in self-reflection is a crucial step in overcoming the mid-career itch. This involves evaluating personal values, interests, strengths, and long-term goals. By gaining a deeper understanding of oneself, individuals can identify areas for growth and align their careers accordingly.
- b) **Skill Development and Lifelong Learning:** Continuous skill development is essential to remain competitive and adapt to evolving industry demands. By acquiring new knowledge, honing existing skills, and staying abreast of industry trends, individuals can enhance their marketability and open doors to new opportunities.
- c) **Networking and Mentoring:** Building a robust professional network and seeking guidance from mentors can provide valuable support and perspective during the mid-career stage. Networking facilitates access to new opportunities, collaboration, and knowledge-sharing, while mentors offer guidance and insights based on their own experiences.
- d) **Work-Life Integration:** Achieving a healthy work-life integration is vital to overcoming the mid-career itch. This involves establishing boundaries, managing priorities, and finding a balance between professional responsibilities and personal well-being. Flexible work arrangements and effective time management strategies can aid in achieving work-life integration.
- e) **Embracing Change and Taking Risks:** Embracing change and being open to new possibilities are crucial success factors for overcoming the mid-career itch. Individuals should be willing to step outside their comfort zones, explore new roles or industries, and take calculated risks to pursue greater fulfillment and professional growth.
- f) **Seeking Support and Collaboration:** Seeking support from peers, colleagues, and professional communities can provide a sense of camaraderie and encouragement during the mid-career itch. Collaborating with others can foster creativity, generate new ideas, and provide opportunities for collaboration and mutual support.
- g) **Personal Well-being and Self-Care:** Prioritizing personal well-being and practicing self-care are essential for navigating the mid-career itch successfully. This includes maintaining a healthy work-life balance, engaging in activities that promote physical and mental well-being, and seeking support from professionals, such as therapists or coaches, when needed.
- h) **Embracing Lifelong Growth:** Recognizing that personal and professional growth is a lifelong journey is crucial. Overcoming the mid-career itch requires embracing the idea that change and growth are ongoing processes. It involves cultivating a growth mindset and being open to new experiences and opportunities throughout one's career.

The mid-career itch can be a challenging phase, but with the right approach and critical success factors, individuals can overcome this restlessness and find renewed satisfaction in their professional lives. By engaging in self-reflection, pursuing skill development, building networks, embracing change, and prioritizing personal well-being, individuals can successfully navigate the mid-career itch and transition into a more fulfilling and rewarding career.

NAVIGATING MID-CAREER TRANSITIONS: STEPS FOR EMPLOYEES TO TAKE

The mid-career stage presents unique challenges and opportunities for professional growth and fulfillment. To navigate this stage successfully, employees can take proactive steps to manage their career transitions effectively. This article explores the various strategies employees can employ during the mid-career stage to maximize their potential and enhance job satisfaction. The steps include self-reflection, skills assessment, networking, continuous learning, embracing change, and seeking professional guidance. By implementing these steps, employees can adapt to evolving career landscapes, seize new opportunities, and achieve long-term success and satisfaction.

The mid-career stage is a critical phase that often demands self-reflection and deliberate action. This article aims to provide employees with practical steps they can take to navigate this stage successfully and make informed decisions for their career advancement and satisfaction.

- i) **Self-Reflection:**Engaging in self-reflection is an essential first step for employees during the mid-career stage. This involves assessing one's values, interests, strengths, and long-term goals. Understanding personal aspirations and motivations helps employees align their career choices with their core values and find greater fulfillment.
- j) **Skills Assessment:**Conducting a comprehensive skills assessment allows employees to identify their existing strengths and areas for development. Assessing both technical and transferable skills can guide career decisions, highlight areas for growth, and enable employees to position themselves for new opportunities.
- k) **Networking:**Building and nurturing professional networks is crucial at the mid-career stage. Actively engaging in networking activities, such as attending industry events, joining professional associations, and leveraging online platforms, helps employees expand their contacts, gain insights, and uncover potential career prospects.
- l) **Continuous Learning:**Committing to lifelong learning is essential for mid-career professionals. Employees can pursue relevant certifications, enroll in professional development programs, or engage in online courses to stay abreast of industry trends, acquire new skills, and enhance their marketability.
- m) **Embracing Change:**The mid-career stage often involves embracing change and exploring new avenues. Employees should be open to taking calculated risks, seeking out challenging projects, or even considering career pivots when opportunities arise. Embracing change enables personal and professional growth and can lead to renewed job satisfaction.
- n) **Seeking Professional Guidance:**Engaging with mentors, career coaches, or seeking guidance from trusted professionals can provide invaluable insights and support during mid-career transitions. These individuals can offer objective advice, help evaluate options, and provide guidance on navigating complex career decisions.
- o) **Personal Branding and Visibility:**Developing a strong personal brand and increasing visibility within one's industry can contribute to career advancement opportunities. Employees should invest in building an online presence, sharing their expertise through thought leadership, and showcasing their accomplishments to enhance professional visibility and attract new opportunities.
- p) **Work-Life Balance:**Maintaining a healthy work-life balance is crucial during the mid-career stage. Employees should prioritize self-care, set boundaries, and seek flexibility in their work arrangements to ensure well-being and long-term sustainability.
- q) **Adaptability and Resilience:**Mid-career professionals should cultivate adaptability and resilience to navigate challenges and setbacks. Embracing a growth mindset, staying flexible in the face of change, and leveraging setbacks as learning opportunities can foster personal and professional resilience.

By taking proactive steps during the mid-career stage, employees can successfully navigate transitions, seize new opportunities, and enhance their job satisfaction and fulfillment. Self-reflection, skills assessment, networking, continuous learning, embracing change, seeking professional guidance, personal branding, work-life balance, adaptability, and resilience are key elements for employees to thrive during this stage. By implementing these steps, employees can forge a rewarding and fulfilling career path amidst the ever-evolving professional landscape.

THE RELATIONSHIP BETWEEN AGE, WORK EXPERIENCE, AND MID-CAREER FACTORS:

This article explores the dynamic relationship between age, work experience, and mid-career factors. As individuals progress through their careers, age and accumulated work experience significantly influence various aspects of the mid-career phase. Understanding this relationship is crucial for both individuals and organizations to effectively manage and maximize the potential of mid-career employees. Drawing upon existing research and theories, this article examines the impact of age and work experience on mid-career factors such as job satisfaction, career advancement, skill development, and work-life balance. By exploring these dynamics, organizations can implement strategies to support and harness the expertise and potential of mid-career professionals, while individuals can navigate this stage with purpose and fulfillment.

The mid-career phase is a critical juncture characterized by the interplay of age, work experience, and various mid-career factors. This article aims to investigate the relationship between age, work experience, and mid-career factors, providing insights into how these factors influence each other. Understanding this relationship is essential for individuals and organizations to optimize mid-career development and ensure sustained professional growth and engagement.

- a. **Age and Job Satisfaction:**
Age can significantly impact job satisfaction during the mid-career stage. Research suggests that older individuals tend to experience higher job satisfaction due to factors such as increased mastery, reduced work-family conflict, and greater autonomy. However, individual differences and contextual factors must be considered when examining the relationship between age and job satisfaction.
- b. **Work Experience and Career Advancement:** Accumulated work experience plays a crucial role in career advancement during the mid-career phase. Professionals with extensive work experience may have a competitive edge, possessing a deep understanding of their field and industry. However, navigating career advancement may also depend on factors such as ongoing skill development, networking, and adaptability to changing industry landscapes.
- c. **Age, Work Experience, and Skill Development** Work experience accumulated over the years can influence skill development during the mid-career phase. While experience provides valuable expertise, it is essential for individuals to actively engage in continuous learning and skill enhancement to remain competitive. Age can influence learning preferences and approaches, highlighting the need for personalized development strategies that consider individual differences.

WORK-LIFE BALANCE AND MID-CAREER FACTORS:

Achieving work-life balance becomes increasingly important during the mid-career phase, where individuals often face multiple responsibilities and demands. Age and work experience can impact perceptions and strategies for work-life balance. While more experienced professionals may have developed effective work-life integration strategies, age-related commitments and changing priorities can influence work-life balance preferences.

a. Implications for Organizations:

Understanding the relationship between age, work experience, and mid-career factors has significant implications for organizations. Employers can create supportive environments by offering opportunities for skill development, promoting work-life balance, and implementing flexible policies that cater to the unique needs of mid-career employees. Recognizing the value of experience and providing growth opportunities can enhance employee engagement and retention.

b. Implications for Individuals:

Individuals can navigate the mid-career phase with purpose and fulfillment by recognizing the influence of age and work experience on mid-career factors. This may involve actively seeking professional development opportunities, cultivating work-life balance, leveraging accumulated expertise, and maintaining a growth mindset. Additionally, individuals can proactively engage with their organizations, seeking support and advocating for policies that align with their mid-career needs.

Age and work experience significantly influence various mid-career factors, impacting job satisfaction, career advancement, skill development, and work-life balance. Recognizing the dynamic relationship between age, work experience, and mid-career factors is vital for individuals and organizations seeking to harness the potential and expertise of mid-career professionals. By implementing strategies

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